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Dear Campus Community,

Enclosed is the first version of the UA Little Rock Fall 2020 Return to Campus Guide that was developed in response to the coronavirus (COVID-19) pandemic. The guide represents a joint effort between the Coronavirus Emergency Response Team (CERT) and the Provost's Academic COVID-19 Taskforce (PACT) to describe key components of UA Little Rock's plans for the fall term.

The return to campus guide provides a framework to inform unit-specific planning. Safety of the campus community is the top priority of UA Little Rock's plans. In addition to safety, flexibility, inclusive learning support, and communication also serve as guiding principles for the planning process.

As for most institutions, testing and contact tracing remain our most significant challenges. The return to campus guide sets forth a health screen app that will help employees and students self-assess as well as allow the university to monitor in aggregate students and employees who self-report COVID-19 related symptoms. More information is expected in the coming weeks about enhanced testing and contact tracing options available to UA Little Rock.

The return to campus guide is not comprehensive; questions remain, and plans will be further developed as guidance becomes available from local, state, and national health officials. However, sufficient information is available to help UA Little Rock start preparing for a successful fall term. UA Little Rock’s reopening will begin on July 6, 2020 with a phased return of employees to campus. Faculty and students will return to campus at the beginning of fall term.

I want to express my appreciation to those that have participated thus far in this planning process. COVID-19 presented an unprecedented situation to our campus, but UA Little Rock has stepped up to ensure successful spring and summer terms and is again doing the same for the fall. I remain grateful for the students, faculty, and staff who have gone above the call of duty during this trying time.

Please continue to check your email and the UA Little Rock website for updated information concerning the fall plans.

Sincerely,

Christina S. Drale, Chancellor
University of Arkansas at Little Rock
UA Board of Trustees Reopening Resolution

On May 4, 2020, the University of Arkansas Board of Trustees passed a resolution that required institutions in the University of Arkansas System to prepare reopening plans for the fall term. A copy of the resolution is provided below.

WHEREAS, the Board of Trustees of the University of Arkansas recognizes the need to continue monitoring the impact of COVID-19 in Arkansas and to adhere to the public health guidelines and directives from the state and federal governments; and

WHEREAS, the state and federal governments have outlined steps for removing some physical distancing directives to facilitate a phased-in reopening of communities across Arkansas where UA System institutions are located; and

WHEREAS, President Donald R. Bobbitt has appointed a UA System task force including campus leadership and representatives from the system administration to identify the necessary steps to reopen institutions to students, faculty and staff for the fall 2020 semester; and

WHEREAS, the Board recognizes the need for and encourages the task force and institutional leadership to create plans that include measures to protect the various campus constituencies from the spread and mitigate the impact of COVID-19;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ARKANSAS THAT the Board directs the President to work with the Chancellors and other chief executives across the UA System to prepare the various campuses, divisions and units of the system to reopen to students, faculty and staff for the fall 2020 semester;

BE IT FURTHER RESOLVED THAT the Board directs such plans be consistent with the health policy directives of the state and federal governments regarding the COVID-19 virus.

Source
Planning Process

Guiding Principles

Safety

UA Little Rock is working on logistics and resources for masks, sanitizing supplies, sanitation measures, health checkpoints for screening and contact tracing, social/physical distancing, and protocol for employees and students. Procurement of personal protective equipment (PPE) is in-progress, with items expected before the start of the phased return to campus plan.

Flexibility

Recognizing the need to protect potentially vulnerable members of the campus community and the increased work and caretaking needs presented by the COVID-19 pandemic, UA Little Rock will promote a culture of flexibility where possible. To help ensure the safety and health of students, faculty, and staff, UA Little Rock will offer multiple, flexible course options for students this fall.

Inclusive Learning Support

Professional development opportunities and resources for faculty in inclusive pedagogy and online course design and delivery will be shared throughout the summer. Faculty can take advantage of online course design/delivery and renovation assistance through the Office of Scholarly Technology and Research (STaR). UA Little Rock will allocate a portion of its federal CARES Act funding towards technology needs to support faculty and students in the fall semester.

Communication

Details about plans for UA Little Rock’s reopening will be shared as they are developed and evolve. The Office of Communications will soon announce a redesigned COVID-19 website with information and resources for students, faculty, staff, parents, and community members. The Office of Communications will also resume regular COVID-19 communications to prepare the campus for return on July 6.

Planning Teams

The Coronavirus Emergency Response Team (CERT) was formed in March 2020 to advise the Chancellor’s Cabinet on the execution of the pandemic policy, which is a component of the
university’s emergency management plan. As the status of the health crisis evolved, CERT objectives evolved. CERT now focuses on non-academic areas by overseeing emergency operations preparations; recommending appropriate environmental, health, and safety equipment and practices; and ensuring continuity for campus residences, dining facilities, and student experiences.

Complementary to CERT, the Chancellor’s Cabinet created the Provost’s Academic COVID-19 Taskforce (PACT) during April 2020. PACT oversees academic and student-support issues related to the COVID-19. PACT is developing plans involving course scheduling, academic policy, classroom space, and additional support for students and faculty to ensure continuous learning during the pandemic. Sharing resources and overlap of members, CERT and PACT work collaboratively to support planning efforts for fall 2020.

Sources of Information

UA Little Rock utilizes information from several sources as it plans to reopen for the fall 2020 term. The sources included:

- Center for Disease Control and Prevention
- Arkansas Department of Health
- UA System COVID-19 Taskforce
- American College Health Association (ACHA)
Disease Control and Prevention

COVID-19 Screening & Monitoring

Since testing is not available yet on campus and results can take several days, UA Little Rock must utilize health screenings to help monitor the overall health conditions of the campus community. ACHA guidelines state “...surveillance is the cornerstone of effective public health. Surveillance systems should detect the emergence and spread of infection within the general community and within specific campus populations.”

IT Services developed a COVID Screening with the primary purpose of providing employees and students information about their ability to return to campus. The app provides a date-and time-stamped red or green indicator that can be shown for the rest of the day on individuals’ phones to enter spaces on campus. A separate process will be developed to accommodate individuals without a smartphone. Although use of the app is not required, it is strongly encouraged for on-campus students, employees, and visitors.

Screening Questions

On the screening tool, the following questions address symptoms, travel, and exposure.

- Have you had a recent onset of fever of 100 degrees or higher, cough, shortness of breath, chills, shaking with chills, or loss of smell or taste?
- Have you traveled the last 14 days to a destination outside of Arkansas to any hot spots such as NY, CT, NJ, LA, CA or FL, or traveled internationally?
- Have you tested positive or had direct contact with someone who tested positive for COVID-19?

When an individual receives a red “STOP” indicator, the following instructions are provided:

Do not come to campus. Your responses indicate that you may have the symptoms for COVID-19 or you may have recently been exposed to the virus.

If you’re symptomatic or have been exposed to the virus in the last 14 days, the recommendation is to self-quarantine for 14 days. Symptoms may appear 2-14 days after exposure.

If you have any emergency symptoms such as trouble breathing, chest pain, inability to stay awake, new confusion, or blue lips or face, go to the nearest hospital emergency department immediately or call 911.
To help you best determine if you need to seek testing for COVID-19, call UAMS COVID-19 Screening Line at 800-632-4502 or your personal physician.

If you are still undecided on the best course of action or if you have other health-related questions, please call Health Services at 501-569-3188.

When an individual receives a green “thumbs up” indicator, the following information is provided:

**On the basis of the information that you have provided, you do not appear to have any COVID-19 symptoms nor an increased chance of exposure.**

Please show this green symbol when entering any area on campus with signage asking for it to be shown and upon request. We appreciate your participation to keep our campus safe.

If you have any questions about COVID-19, please call Health Services at 501-569-3188 or the UAMS Health Hotline at 1-800-632-4502.

**Monitoring & Reporting**

The primary purpose of the COVID Tracking app is to provide employees and students information about whether or not they should return to campus. The secondary purpose is to monitor aggregate data for indications of spreading illness. To help assure privacy, no identifiable information is collected through this app. Daily reports from the COVID Screening Tool will be generated for analysis at the university level. Further, Human Resources will utilize the staff time and leave tracking system to monitor absenteeism. These metrics will provide insights into the health status of the campus community.

**Isolation & Quarantine Protocols**

The CDC defines isolation as “[separating] sick people with a contagious disease from people who are not sick.”

During the COVID-19 pandemic, the Office of Health Services will triage patients via telephone and refer patients to their physician or UAMS if the patient is symptomatic for the virus or flu. If phone triage indicates the patient is asymptomatic, the patient can be seen in the clinic.

Emergency isolation protocols are being developed to respond to a situation where the patient does not disclose symptoms in the phone triage but discloses once in the health clinic.
Individuals who isolate may end their isolation period when the conditions provided by the CDC are met.

The CDC defines quarantine as an effort that “separates and restricts the movement of people who were exposed to a contagious disease to see if they become sick.”

For UA Little Rock on-campus residents, the Office of Campus Living will reserve space for self-quarantine and isolation purposes. Self-quarantine is only an issue for residential students. Employees and non-residential other students will self-quarantine off campus.

Education

SafeColleges provides free educational videos related to COVID-19 awareness, stress management, and workplace safety.

Employees and students are asked to complete selected SafeColleges training before returning to campus. In the event employees or students are unable to complete the training prior to on-campus arrival, the employee or student should complete the training as soon as possible upon return to campus.

- Coronavirus Awareness - 10 minutes
  Description: The current coronavirus outbreak, called COVID-19, has impacted every aspect of our lives, including all facets of campus employment. Information provided will help you to return to campus in a safer manner.

- Coronavirus: Managing stress and anxiety - 12 minutes
  Description: Stress is our body’s way of responding to physical, emotional, or mental demands, such as those imposed by the pandemic. This course discusses signs and symptoms of stress and explains the physical and emotional effects of built up stress, such as anxiety. Further, this course discusses lifestyle changes, stress management techniques, and treatment options to help reduce stress during difficult times.

In addition, employees are asked to complete the following training:

- Coronavirus: Cleaning and disinfecting your workplace - 10 minutes
  Description: This course provides you with practical guidance from the CDC for cleaning and disinfecting your workspaces and offices.
Personal Protective Equipment & Signage

Face Masks & Shields

Face coverings are required for on-campus students, employees, and visitors where physical distancing is not possible in accordance with current guidance from state and federal health officials. This policy will remain in effect as long as the use of face coverings continues to be recommended by ADH and the CDC. Face covers may include either face masks or face shields. A limited number of reusable cloth masks will be available for students and will be distributed during the first week of the fall term during Welcome Week. UA Little Rock will also provide employees with a reusable face covering as well as a face shield for those in high-traffic areas.

Disposable Gloves

Because disposable gloves are ineffective in stopping the spread of germs unless replaced frequently, the UA Little Rock recommends the use of handwashing or hand sanitizer instead. However, if there are situations where disposable gloves are needed, please contact Facilities Management for acquisition of disposable gloves.

Desk Shields/Sneeze Guards

Areas on campus that are high-traffic and may have close proximity at times are being identified for the installation of desk shields, also known as sneeze guards, to help reduce exposure to the virus.

Signage

Signage will be in place to help with social distancing and with maintaining a healthy campus. These include maximum elevator occupancy, maximum room occupancy, directional signs to elevators and stairs, reminders to wear masks, and reminders to wipe down work areas regularly. Floor decals will be strategically placed to indicate at least six feet of separation for individuals in a queue.
Phased Return to Campus

ACHA guidance emphasizes the importance of “...how to repopulate campuses in the safest way possible. The college/university must address the public health issues caused by the virus in a manner that permits easing physical distancing practices and the resumption of many of the activities and educational experiences of a vibrant campus.”

Employee Categories

The following categories were created to describe the employee groups utilized for the return to campus guide.

Category 1: Essential On-Site Job Functions

Essential personnel who cannot work remotely and must be onsite to perform critical operational functions while campus operations are altered.

Category 2: Non-Essential On-site Job Functions

Personnel who can do their jobs remotely as needed and who can come to campus as needed or have alternate assignments while campus operations are altered. This category of employees include employees working part of their schedule remotely, employees with adjusted hours, and rotating shift assignments. Based on the needs of the unit, supervisors may assign category 2 employees into sub-categories as needed for the phased return process, which will start on July 6 and be completed by August 3.

Category 3: Employees with High Risk

Personnel who have self-identified in a high-risk category as defined by the CDC. Employees in category 3 may continue their current work arrangements until they return to campus, which should be no later than August 3.

Supervisors, in consultation with employees and Human Resources as needed, will determine the appropriate category for each employee.

Return to Campus Plan

In order to reopen the campus as safely as possible, a template has been provided below to guide supervisors in planning the return of employees to campus. Supervisors may utilize this template or modify the template based on the particular needs of the unit. Employees should anticipate the
start of the return to campus beginning on July 6, 2020 with completion on August 3, 2020, and plan accordingly.

The following precautions will be taken until further notice:

- Individuals must self-screen daily using the prescribed screening questions.
  - Individuals who do not pass the screening protocol should not enter the campus.
  - Individuals who are sick shall not enter the campus without first consulting the Office of Health Services.
- Employees who test positive for COVID-19 shall inform his or her supervisor. Supervisors will report positive cases to the Office of Health Services and advise employees to contact HR for guidance on leave options.
- Students who test positive for COVID-19 shall inform the Office of Health Services.
- While on-campus, individuals must social distance themselves at least six feet away from others.
- At a minimum, face coverings are required for all students, employees, and visitors while on campus where physical distancing is not possible in accordance with current guidance from state and federal health officials.
- Outside of classroom spaces with appropriate social distancing measures, meetings of more than 10 people are discouraged and require vice chancellor approval. The continued use of virtual meeting services is encouraged.
- Travel for university business is discouraged and requires vice chancellor approval.

The following table provides a template, which may be modified based on the business needs of the unit, that supervisors may use to determine the order and timing for employees to return to campus between July 6 and August 3, 2020. Units are expected to start returning by July 6 and reach regular, operational capacity by August 3. All employees should return to campus by no later than August 3 or by the start of their appointment period if at a later date.

<table>
<thead>
<tr>
<th>Phase 1</th>
<th>Essential On-Site Job Function Employees Only</th>
</tr>
</thead>
<tbody>
<tr>
<td>Essential employees only on-campus. Generally, UA Little Rock has essential employees on campus for most of summer 2020 through July 5, 2020. Most employees and students are conducting business virtually.</td>
<td></td>
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<thead>
<tr>
<th>EMPLOYEES</th>
<th>STUDENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Supervisors continue to encourage telework for non-essential personnel.</td>
<td>Students who meet specific criteria continue to live on campus.</td>
</tr>
<tr>
<td>Employee meetings occur virtually.</td>
<td>Dining services available by pick-up only (when available).</td>
</tr>
<tr>
<td>Non-essential employees who telework can</td>
<td></td>
</tr>
</tbody>
</table>

UA Little Rock Fall 2020 Return to Campus Guide Version 1
come to campus briefly, if needed. | Most Student activities remain online.

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**Phase 2 | Phased Return of Non-Essential On-site Job Functions & Employees in Category 3 who want to Return to Campus**

Phase 2 will commence on July 6, 2020. During phase 2, office personnel start returning to campus. Students are able to return to campus on July 20, 2020 to conduct university business while implementing social distances practices.

<table>
<thead>
<tr>
<th>EMPLOYEES</th>
<th>STUDENTS</th>
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</thead>
<tbody>
<tr>
<td>2A: First group of Category 2 employees return on July 6, 2020.</td>
<td>Enrolled students who meet specific criteria continue to live in campus residences.</td>
</tr>
<tr>
<td>- Approximately one-third of a unit’s employees return to campus full-time. When a one-third return of employees on campus is not feasible for a given office, supervisors may use alternative schedules to ensure staffing does not exceed one-third of capacity at any given time.</td>
<td>Students are able to visit business offices beginning July 20, 2020, but must wear a face covering when physical distancing is not possible.</td>
</tr>
<tr>
<td>2B: Second group of Category 2 employees return on approximately July 20, 2020.</td>
<td>Modified dining services, as available, in areas with sufficiently-spaced seating.</td>
</tr>
<tr>
<td>- Approximately two-thirds of a unit’s employees return to campus. When a two-thirds return of a unit’s employees on campus is not feasible for a given office, supervisors may use alternative schedules to ensure staffing does not exceed two-thirds of capacity at any given time.</td>
<td>Student activities permitted outdoors following physical distancing guidelines, and inside in groups of 10 or fewer, with physical distancing.</td>
</tr>
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Category 3 employees may choose to return to campus during Phase 2. Category 3 employees who choose to return prior to August 3, 2020, are advised to coordinate with their dean, department head, director or supervisor to determine their return date based on the needs of the department. The dean, department head, director or supervisor should not deny the employee the
option to return to work based on his or her self-identification in a high-risk category. An employee seeking an ADA accommodation should begin the process prior to his or her return date.

**Phase 3 | Remaining Employees Return to Campus; Fall Term Commences**

Units are expected to be at regular, operating capacity by August 3, 2020. All employees should return to campus by no later than August 3 or by the start of their appointment period if at a later date. The fall term starts on August 24, 2020.

<table>
<thead>
<tr>
<th>EMPLOYEES</th>
<th>STUDENTS</th>
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<tbody>
<tr>
<td>Any remaining Category 2 employees and Category 3 employees return by no later than August 3, 2020.</td>
<td>Students return to campus for the start of the regular fall term (August 24, 2020).</td>
</tr>
<tr>
<td>● Offices are at regular operational capacity by phase 3. Physical distancing measures must remain. In environments where physical distancing measures are not possible, face coverings shall be utilized.</td>
<td>● Face coverings are required for all on-campus students while on campus where physical distancing is not possible in accordance with current guidance from state and federal health officials.</td>
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**Phase 4 | Easing of Social Distancing Measures**

Employees and students on-campus as needed with eased social distancing restrictions. Phase 4 is expected to signify a general return of normal campus operations; a lifting of social distancing restrictions, and resumption of general travel, meetings, and events. Phase 4 will be further developed as the COVID-19 health crisis evolves.

All employees will be expected to return to campus by no later than August 3, 2020 or by the start of their appointment if at a later date, unless an employee has an accommodation pursuant to the American with Disabilities Act, is using accrued annual or sick leave, or is using approved leave.

An employee may request an ADA workplace accommodation by contacting his or her dean, department head, director or supervisor, or by contacting the ADA Coordinator in the Department of Human Resources at (501) 560-3180. A dean, department head, director, or supervisor who receives a request for accommodation from an employee should immediately notify the ADA Coordinator for assistance in engaging in the interactive process and responding to the request. Additional information is located on the Human Resources site.
Employees should also contact the Department of Human Resources at (501)560-3180 if they have questions about the Family Medical Leave Act or Families First Coronavirus Response Act.

An employee seeking an ADA accommodation or leave under the Family Medical Leave Act or Families First Coronavirus Response Act should begin the process prior to his or her return date.
Continuity of Instruction

UA Little Rock is leveraging its 22 years’ experience teaching online in adapting to the demands created by the coronavirus and maintaining continuity of instruction. UA Little Rock’s May 2020 Institutional COVID-19 Survey revealed that 66.66% of UA Little Rock faculty had previous experience teaching online prior to spring 2020, with 44% of these faculty regularly or always teaching online. PACT will provide ways for our own faculty to serve as mentors and resources for colleagues newer to online teaching.

Fall 2020 Academic Calendar

The Provost’s Academic COVID-19 Taskforce (PACT) has recommended, in consultation with the Office of Records and Registration and the Faculty Senate, that UA Little Rock retain the current academic calendar for fall semester 2020. All parts of term and the Thanksgiving fall break will occur as scheduled.

At the same time, PACT and CERT will continue to assess COVID-19 prevalence both on campus and in Central Arkansas to determine whether the university needs to consider conversion to 100% online instruction after Thanksgiving or at any time during the semester. PACT will work with CERT to establish threshold levels of prevalence that will trigger a return to 100% online instruction.

Course Delivery Options

To ensure the safety and health of students, faculty, and staff -- and specifically to allow for the scheduling of classrooms to meet the requirements for social distancing -- UA Little Rock will offer multiple, flexible course options this fall:

- Select courses offered face-to-face because of the type of learning (e.g., labs, studios, clinics)
- Select courses offered face-to-face because of the type of student (e.g., first-year experiences and core courses)
- Select courses offered on-campus in rooms that can allow spacing for social distancing
- Classes offered synchronously on-campus and online (“hyflex” and “hybrid” courses) so as to manage social distancing
- Other hybrid offerings -- ie., split sections or classes with some periodic on-campus component
- Classes offered synchronously online only
- Classes offered asynchronously online only
Contingency Plans

In planning their courses and syllabi for fall 2020, all instructors will be asked to prepare contingency plans for a rapid conversion to 100% online during the semester if necessary. To reserve large classroom spaces for courses prioritized for face-to-face (e.g., labs, studios, clinics, first-year experiences, etc.) and to facilitate social distancing, online delivery is expected wherever feasible and effective.

Mode of Delivery

Most lecture courses for the fall semester have been converted to “hybrid” courses, which are web-based courses that include both on-campus and online class meetings. Hybrid course scheduling will allow for flexibility and contingencies by accommodating both web-based and face-to-face instruction.

Classroom Space

On-campus and hybrid courses will be scheduled in spaces large enough to accommodate social distancing. Because of varied floor plans and furniture arrangements, there is no one-size-fits-all formula to determine COVID-19 classroom capacities. Rather, Facilities Management is assessing COVID-19 capacities for all classroom spaces by considering a minimum requirement of 6’ physical distancing between students, as well as space for an “instructor zone” and transitions. Records and Registration is working diligently to minimize disruptions, but some classes may require a change in location and some classes may have reduced capacity.

Synchronous Learning

To mitigate disruptions to coursework that could result from adjusting classroom locations and/or capacities, many faculty will be offering online synchronous classroom activities via platforms such as Blackboard Collaborate, Zoom, and Google Meet. Department chairs and college deans are working with faculty to determine the best ways to deliver their courses within anticipated constraints.

Face Coverings

Students and faculty are encouraged to wear masks or, potentially, face shields in all classrooms and other instructional spaces because physical distancing may be complicated by regular student and instructor interaction and active learning. Where physical distancing is not possible, face coverings are required for on-campus students, employees, and visitors.
Technology Enhancements and Training

UA Little Rock plans to allocate a portion of its federal CARES funding to fulfill technology requests -- including a university-wide Zoom account -- to support online learning. PACT is working now with department chairs, IT Services, and the Provost’s Office to prioritize technology requests. Although investment in some live-recording classrooms will be prioritized, it is highly unlikely that these will be installed and ready by the start of fall classes. In addition to providing technology and software solutions to support learning in the fall, PACT is collaborating with the Office of the Provost, the Office of Scholarly Technology and Research (STaR), and the Academy for Teaching and Learning Excellence (ATLE) to provide a number of professional development opportunities and resources over the summer in online course design and delivery, accessibility, inclusive learning practices, and crisis pedagogy.

Flexibility for Students

Students’ attendance (both online and face-to-face) and ability to meet deadlines may be compromised in the fall semester due to COVID-related challenges. Faculty are encouraged to follow USDE attendance guidelines to provide flexible class attendance policies, deadlines, and course structures to accommodate students who may need to stay home or miss synchronous class sessions due to technology issues, illness, caretaking, increased work (for first responders and essential workers), or self-isolation.

Students with underlying health conditions that put them at risk from COVID-19, or who live with others with such conditions, may need to refrain from participating in face-to-face learning activities.

Students with a disability may consult with the Disability Resource Center for accommodations if needed.

Academic Support Services

Academic advising, tutoring, mentoring, and supplemental instruction have yet to be specifically addressed by PACT, but such activities will follow campus guidelines and business operations established by CERT.
Continuity of Research

General Guidance

Research operations are an important part of what distinguishes UA Little Rock as a Doctoral Research Institution. As a result, the institution released the Research Continuity Plan in March, 2020. This plan issued guidelines and directives that allowed research operations to continue during the campus transition to virtual operations. Research laboratories will continue to abide by the Research Continuity Plan including all recommendations in the “Immediate Measures” section while the campus transitions back to on-campus between July 6 and August 3, 2020. These recommendations include:

- Requiring that all personnel who are feeling unwell stay home until they no longer have symptoms.
- Reminding all personnel to practice sanitary measures such as washing hands with soap and water frequently and for at least 20 seconds, using hand sanitizer if handwashing sinks are not available, avoiding touching their face, and covering coughs and sneezes with their elbow.
- Exploring and implementing measures to reduce density and that allow “social distancing” of lab/research personnel. For example, when possible, increase spacing between researchers or have personnel come to the lab in shifts.
- Reviewing opportunities for lab personnel and support staff to work remotely.
- Increasing proactive cleaning and disinfecting of laboratory and communal spaces and including lab benches and chairs, equipment, common spaces, etc. A video detailing best practices can be found here.

Access to buildings will remain restricted until August 3, 2020. If researchers need building access, they should contact their dean or the Vice Provost for Research. As the campus transitions into full opening on August 3, most restrictions will be removed allowing research activities to return to normal.

Research Involving Human Subjects

All research involving human subjects should follow the guidance of the Institutional Review Board (IRB) detailed below. These restrictions apply until lifted by the IRB.

1. For studies within the U.S.:
   a. All protocols employing in-person, face-to-face contact, have been halted. We will continue to review new protocols that propose the use of in-person methodology. However, approval will be delayed until the COVID-related restrictions at the university, state, and national levels are lifted.
   b. We are continuing to review and approve protocols that use remote data collection.
2. For international studies: all the issues covered in # 1 apply. Furthermore, PIs are required to obtain guidance regarding COVID-19 from the country in which they seek to collect data. This is an extension of the current requirement to seek local (within the foreign country) IRB oversight.

**Other Research Interactions**

For other research interactions not covered by the General Guidance above such as directing student research, social distancing measures, and the best practices mentioned previously in the “Phased Return to Campus Plan” section should be practiced in accordance with the current phase of the return.
The Little Rock Department of Athletics will follow guidelines set forth by UA Little Rock, the Sun Belt Conference, and NCAA. As of June 8, student athletes can work out on a voluntary basis. Student athletes are limited to using only the Jack Stephens Center until further evaluation. The voluntary workout policy will be re-evaluated during the week of June 22, and a determination will be made to open the remaining facilities.

Only those athletes who have remained in the Little Rock metro area during the offset of the pandemic will be permitted to participate in voluntary workouts until further notice. Additional information will be provided by the Little Rock Trojan COVID-19 Task Force, which encompasses Trojan Athletics.
Campus Living

Expansion of Move-In Dates

Move-in day will be expanded to a week-long event for fall 2020. This is intended to limit the number of individuals in on-campus living facilities at any one point in time. The move-in week will be held from August 15 through August 22, 2020. Residents will be limited to two guests to assist with move-ins. To limit the number of individuals in each building, residents will select an appointment time to move-in their assigned residence facility.

Reduction of Occupancy

Except in exceptional circumstances, Campus Living will allow one student to be housed in one bedroom, regardless of the number of beds in a given space. This will reduce overall occupancy to approximately 1,000 residents and allow available spaces for self-quarantine and isolation cases.

Enhancing Cleaning Protocol

The Office of Campus Living will implement an enhanced cleaning protocol for high-touch areas, including door handles, lavatories, trash receptacles, light switches, and more.

Reduced Capacity in Shared Spaces

Common spaces will have reduced capacities. The capacity reduction will be based on the particular facility space. Most spaces with shared seating will be reduced by at least thirty percent. In shared spaces without seating, signage will be used to limit the number of occupants. Further, where appropriate, a reservation system will be implemented.

Reservation of Private Residences for Self-Quarantine/Isolation

In each multi-tenant residential facility, space will be reserved for self-quarantine and isolation uses. This space is estimated to be approximately twelve private rooms or suites on campus.

More information will be forthcoming on the campus living return to campus plans.

Please visit the Office of Campus Living webpage.
Campus Dining

Trojan Café

Dining hours in the Trojan Café will be adjusted throughout the semester to help with continued service and cleaning. All checkout registers will have customer-facing card swiping devices, and the use of Trojan ID cards, bank debit, and credit cards will be encouraged to minimize cash handling. Additionally, plexiglass will be installed at each cash area. Use of floor decals and consistent signage will be used to reinforce traffic patterns and social distancing.

Additional hand sanitizer dispensers and stations will be available for increased access as well as additional trash receptacles.

Retail Venues

Dining hours in retail venues such as Trojan Bistro, Tres Habaneros, Subconnection, Business Brew, and Trojan Grill will be modified to allow full cleaning and sanitizing of the facility in between traffic meal periods. Grab-n-Go options will also be available at specific dining venues. All stations will be attended by Sodexo staff who will be wearing and using appropriate personal protective equipment (PPE). Seating will be reduced to follow guidelines currently recommended by the Arkansas Department of Health to ensure proper social distancing.
Campus Visitors

Throughout the fall term, campus visitors are encouraged to utilize virtual resources when possible. However, to the extent that visitors are required to be on-campus during the fall term, the visitation policy will be based on the current return to campus phase.

Phase 1 and Phase 2 (July 6 through August 3, 2020)

During phases one and two, in-state visitors are encouraged to take advantage of campus resources through phone, email, and online communication until further notice.

Business offices remain open to employees, students, and when it is not feasible to serve visitors via phone, email, and online, in-state visitors may also visit the campus. On-campus visitors must self-screen as well as wear a face covering where physical distancing is not possible in accordance with current guidance from state and federal health officials.

Out-of-state visitors are prohibited without vice chancellor approval.

Phase 3 (August 4 Until Further Notice)

During phase three and until further notice, in- and out-of-state visitors are permitted on campus. On-campus visitors must self-screen as well as wear a face covering where physical distancing is not possible in accordance with current guidance from state and federal health officials.

Visitors who traveled within the last 14 days outside of Arkansas to any hot spots such as NY, CT, NJ, LA, CA or FL, or traveled internationally, should refrain from visiting the campus prior to completing a 14-day quarantine.
Communications

COVID-19 Website

The new COVID-19 website has been developed. It contains all of the previously published information that is relevant. The plan moving forward is to publish this plan on the site.

Campus Signage

A joint PACT/CERT communications subcommittee is developing campus signage. The signage will be mostly 8.5 X 11 and poster size and is available online for download and printing. Some variations will be templates that can be either written on or edited within the file as units find it necessary to customize messaging. Communications may also develop large window clings and wall graphics where beneficial.

Health Awareness

The UA Little Rock Digest and individual emails will be sent as needed to keep the campus informed. The Digest will tentatively be scheduled to be sent on Monday and Thursday each week, provided there are multiple, relevant content submissions. Submissions may be sent to communications@ualr.edu. All campus communications pertaining to COVID-19 must be approved by the Office of Communications prior to dissemination.

Daily COVID Screening

A marketing campaign to encourage everyone on campus to complete the daily COVID screening is being developed. This will involve the following channels of communication:

- UA Little Rock Social Contract
- Signage on campus (internal and external)
- Email Reminders
- UA Little Rock Digest
- UALR.edu Homepage announcements
- Reminders in Boss, Blackboard and possibly Workday
- Messages on university social media
- SWAG with positive messages and reminders (t-shirts and buttons, etc.)
- Building captains
More Information

Feedback

*Feedback concerning the UA Little Rock Fall 2020 Return to Campus Guide* is welcomed.

**CERT members**

- Emily Bell, Study Abroad
- Thomas Bunton, Information Technology Services
- Regina Carter, Public Safety
- Sloan Davidson, Department of Nursing
- Cody Decker, Student Affairs, CERT Chair
- Ophelia Dedner, Human Resources
- Sharon Downs, Student Affairs Wellness and Inclusion, CERT Vice-Chair
- Jeff Harmon, Communications & Marketing
- Richard Harper, Dean of Students
- Mike Kirk, Counseling Services and Health Services
- Patti Light, Campus Living
- Darius Maize, Athletics
- David Millay, Facilities Management
- David Montague, eLearning & STaR
- Mia Phillips, Student Affairs - Student Experience Center
- Vince Rogers, Environmental, Health and Safety
- Desiree Taggard, Procurement

**PACT members**

- Ann Bain, Provost
- Terri Beiner, Bowen School of Law
- Thomas Bunton, Information Technology Services
- Reed Claiborne, Disability Resource Center
- Sloan Davidson, Department of Nursing
- Cody Decker, Student Affairs
- Erin Finzer, Academic Affairs, PACT Chair
- Richard Harper, Dean of Students
- Jeff Harmon, Communications & Marketing
- Angela Hunter, Academic Affairs
- Leslie Hutchins, Facilities Management
- Joanne Matson, Rhetoric and Writing
- Meaghan Milliorn, Communications & Marketing
- David Montague, eLearning & STaR
- Amanda Nolen, Faculty Senate and School of Education
- Vince Rogers, Environmental, Health and Safety
- Laura Ruhl, Earth Sciences
- Larry Smith, Theater Arts and Dance
- Bruce Smith, School of Education
Checklists

Checklist for all employees

☐ Complete the COVID Screening app each day before reporting to work, or as soon as possible upon return to work.

☐ Rigorously practice hand hygiene, cough etiquette, cleanliness, and sanitation.

☐ Maintain at least 6 feet separation from other individuals. If such distancing is not feasible, employees MUST wear a face covering (over the nose and mouth). You may bring your own, or UA Little Rock will provide one for you. Contact Facilities Management for distribution and guidance.

☐ Continue to utilize Collaborate, Hangouts or Zoom for meetings. Avoid in-person meetings as much as possible. If necessary to meet in person, keep meetings to 10 people or fewer and physically distance as much as possible.

☐ Wash and/or disinfect hands while at work and after any interaction with others or shared items in the workplace.

☐ Maintain office cleanliness through removal of unnecessary personal items and debris to create clean counter spaces and support of cleaning efforts on common surfaces. If additional cleaning is needed, please contact Facilities Management.

☐ Continuously self-screen for the following symptoms:

  ☐ Onset of fever of 100 degrees or higher
  ☐ Cough
  ☐ Shortness of breath
  ☐ Chills
  ☐ Shaking with chills
  ☐ Loss of smell or taste

If you begin to show symptoms, notify your supervisor and leave work immediately. Limit contact with other individuals on campus when possible and contact your healthcare provider for further guidance.

Form adapted from Arkansas State University with permission.
Checklist for unit heads prior to return to campus

- Work with direct reports to determine appropriate Employee Category (1-3) for each employee. Document these decisions and inform the employee. Consult with Human Resources as appropriate.

- Evaluate your area’s workspace, workflow, constituent flow, and work priorities to determine if there is adequate spacing to maintain social distancing.

- Assess common spaces, i.e. conference rooms, break rooms, etc. Evaluate and develop plans to maintain social distancing, including working with Facilities Management to place specialized signage, sneeze guards if indicated, and decals on the floor for spacing individuals in queues.

- Ensure that university approved signage is appropriately displayed at all entrances and within the work spaces.

- Develop a plan and a schedule to document who will return based on the return to campus plan. Communicate the plan to your employees and ensure they understand their expected return to on-campus work date.

- Remind employees, if applicable, to bring all university equipment and supplies used to work remotely back to campus.

- Remind employees to complete the COVID Screening before reporting to work (or immediately upon return to work if the app can’t be completed beforehand).

- Employees who develop symptoms of COVID-19 should STAY HOME and contact their healthcare provider. Below is a list of symptoms currently reported. Check the CDC website or your healthcare provider for the most current information.
  - Recent onset of fever of 100 degrees or higher
  - Cough
  - Shortness of breath
  - Chills
  - Shaking with chills
  - Loss of smell or taste

Form adapted from Arkansas State University with permission.
Checklist for unit heads while at work

- Encourage employees to rigorously practice hand hygiene, cough etiquette, cleanliness, and sanitation.

- Provide and ensure employee usage of face coverings, tissues, hand sanitizer and disposable wipes for commonly touched surfaces (copiers, printers, workstations).

- Ensure the workspace adheres to social distance guidelines and have employees maintain at least 6 feet of separation from other individuals. If such distancing is not feasible, employees must wear a face covering. UA Little Rock will provide a face covering to each employee. Please contact Facilities Management for distribution and guidance.

- Continue to utilize Collaborate, Hangouts, or Zoom for meetings. Avoid in-person meetings as much as possible. If necessary to meet in person, keep meetings to 10 people or fewer and physically distance as much as possible.

- If an employee shows COVID-19 symptoms while at the workplace, the employee should leave work immediately. Limit the employee’s contact with other individuals in the office and on campus. The supervisor should immediately notify Human Resources. The employee should immediately contact their healthcare provider for further guidance.

- Report any known or potential employee absence due to COVID-19 immediately to Human Resources for determining next steps and appropriate follow up.

- Instruct employees with known close contact of longer than 15 minutes with a person who has tested positive for COVID-19 that they may not return to campus until the end of the 14-day self-quarantine period from the last date of exposure.

- Discourage employees from sharing other employees’ desks or equipment and encourage them to wipe down desks and equipment between uses.

- Encourage employees to maintain office cleanliness through removal of unnecessary debris, clean counter spaces, and support of cleaning efforts on common surfaces. If additional cleaning is needed, please contact Facilities Management.

- Conduct check-ins regularly with employees to discuss their challenges, concerns, or questions. Offer support during this transition and contact Human Resources for any additional assistance needed addressing concerns or answering questions.

Form adapted from Arkansas State University with permission.